Designed for: Designed by:

Startup Name

Name1. Name2. ...

DD/MM/YYYY

X.Y

Key Partners



Who are our Kev Partners? Who are our key suppliers? Which Kev Resources are we acquiring from partners? Which Kev Activities do partners perform?

MOTIVATIONS FOR PARTNERSHIPS: Optimization and economy, Reduction of risk and uncertainty, Acquisition of particular resources and activities

Key Activities \mathbb{A}



What Kev Activities do our Value Propositions require? Our Distribution Channels? Customer Relationships? Revenue streams?

CATEGORIES: Production. Problem Solving. Platform/Network

Key Resources



What Kev Resources do our Value Propositions require? Our Distribution Channels? Customer Relationships Revenue Streams?

TYPES OF RESOURCES: Physical, Intellectual (brand patents, copyrights, data). Human, Financial

Value Propositions



What value do we deliver to the customer? Which one of our customer's problems are we helping to solve? What bundles of products and services are we offering to each Customer Segment? Which customer needs are we satisfying?

CHARACTERISTICS: Newness. Performance. Customization. "Getting the Job Done", Design, Brand/ Status, Price, Cost Reduction. Risk Reduction. Accessibility. Convenience/Usability

Customer Relationships ()

What type of relationship does

each of our Customer

Segments expect us to

establish and maintain with

them? Which ones have we

established? How are they

integrated with the rest of our

business model? How costly



Date:

Customer Segments



Version:

For whom are we creating value? Who are our most important customers? Is our customer base a Mass Market. Niche Market. Segmented. Diversified, Multi-sided Platform

Channels

are they?



Through which Channels do our Customer Segments want to be reached? How are we reaching them now? How are our Channels integrated? Which ones work best? Which ones are most cost-efficient? How are we integrating them with customer routines?

Cost Structure



What are the most important costs inherent in our business model? Which Key Resources are most expensive? Which Key Activities are most expensive?

IS YOUR BUSINESS MORE: Cost Driven (leanest cost structure, low price value proposition, maximum automation, extensive outsourcing), Value Driven (focused on value creation, premium value proposition).

SAMPLE CHARACTERISTICS: Fixed Costs (salaries, rents, utilities), Variable costs, Economies of scale, Economies of scope

Revenue Streams



For what value are our customers really willing to pay? For what do they currently pay? How are they currently paying? How would they prefer to pay? How much does each Revenue Stream contribute to overall revenues?

TYPES: Asset sale, Usage fee, Subscription Fees, Lending/Renting/Leasing, Licensing, Brokerage fees, Advertising

FIXED PRICING: List Price, Product feature dependent, Customer segment dependent. Volume dependent

DYNAMIC PRICING: Negotiation (bargaining), Yield Management, Real-time-Market

Business Model Canvas

Key Partners	Key Activities	Value Propositions	Customer Relationships	Customer Segments
	Key Resources		Channels	
Cost Structure		Revenue Stre	eams	
•				